



Commonwealth Bank of Australia (ASX:CBA)

12 Month Target : \$69.45

Last Close (27/09/19): \$81.54

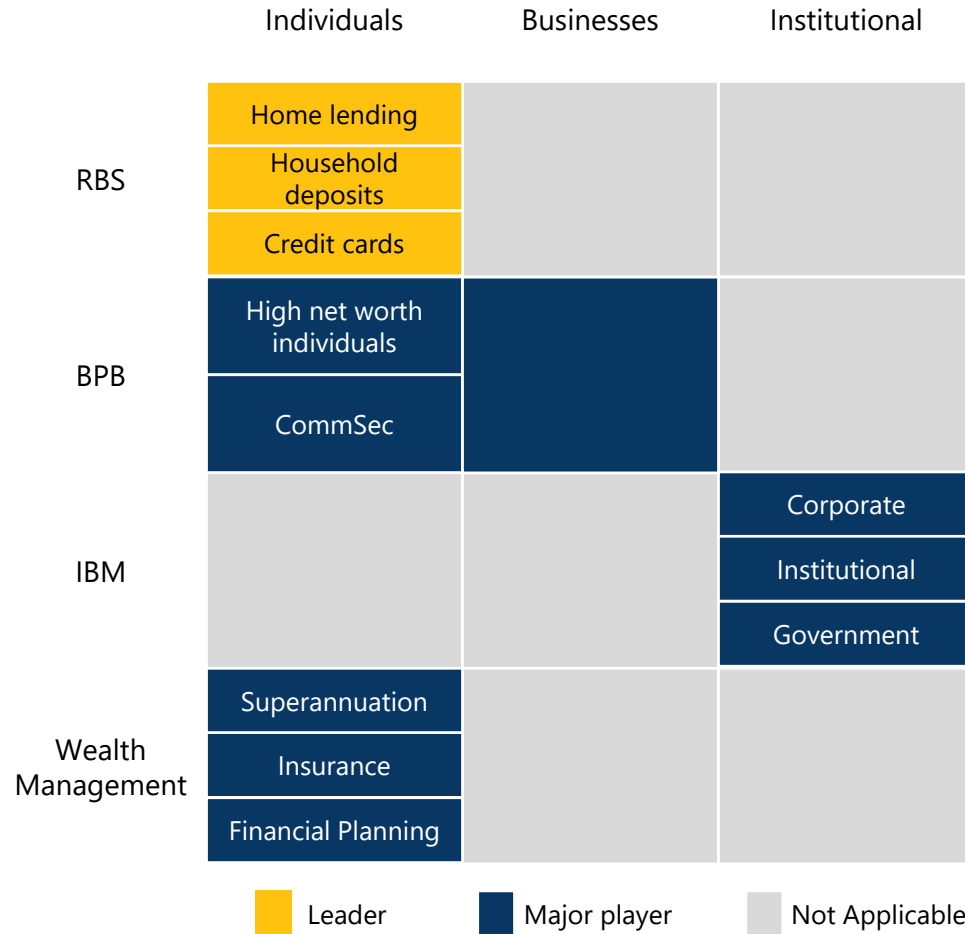
Downside: 15%

SELL
15% Downside

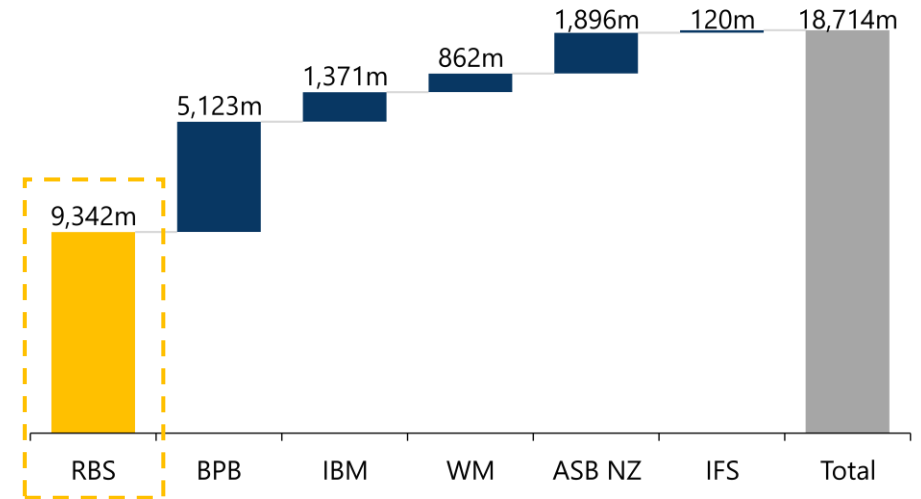


Home lending moves CBA's needle

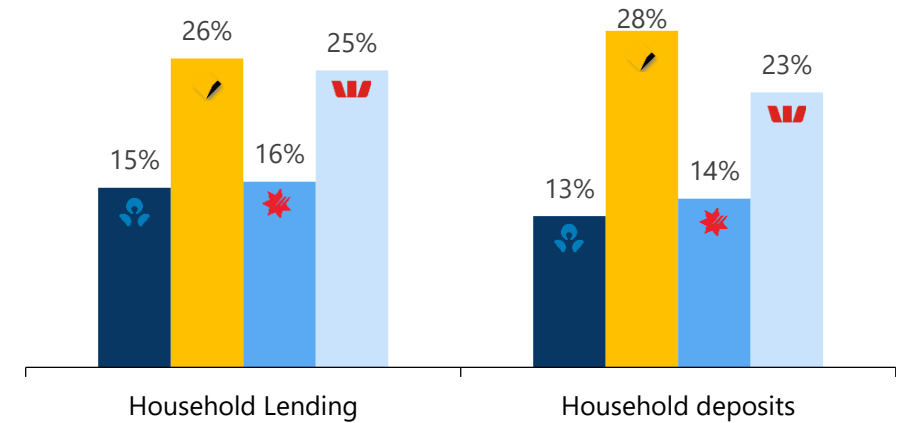
CBA operates in four key divisions servicing three customer segments ...



... where its competitive advantage lies in retail banking ...



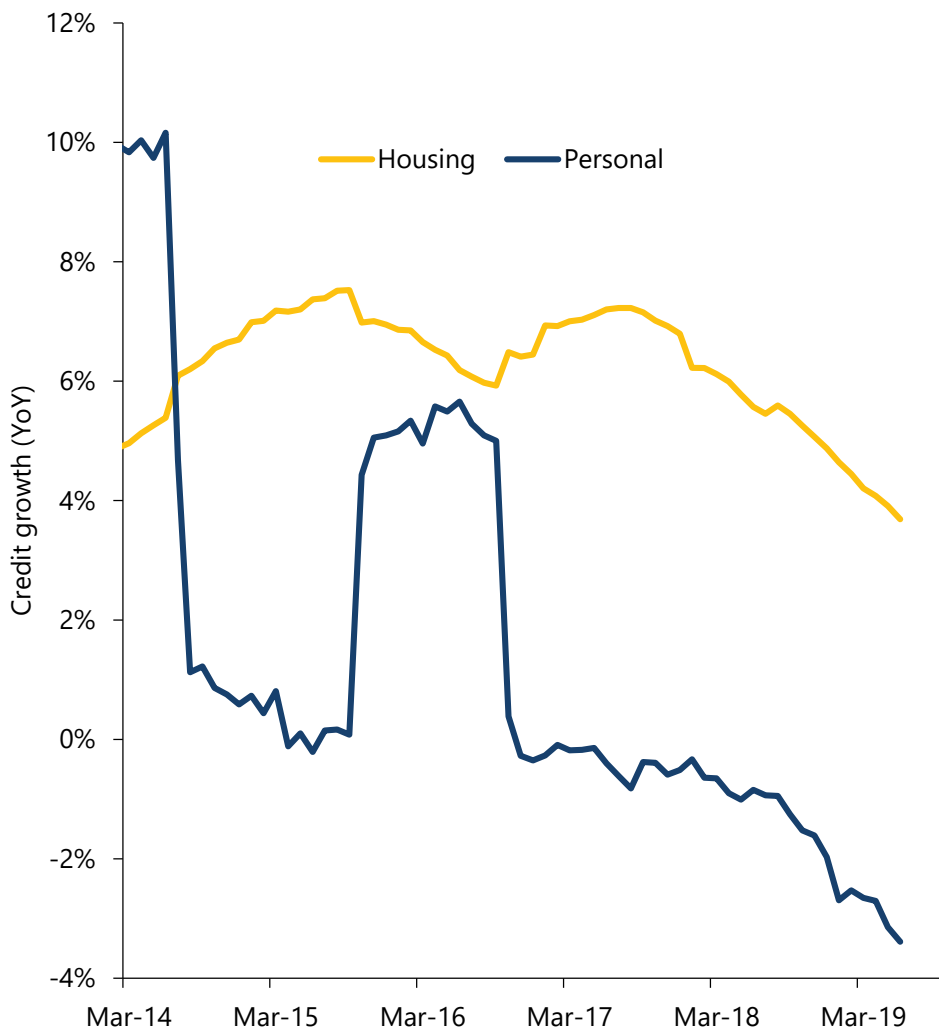
... with leading market share



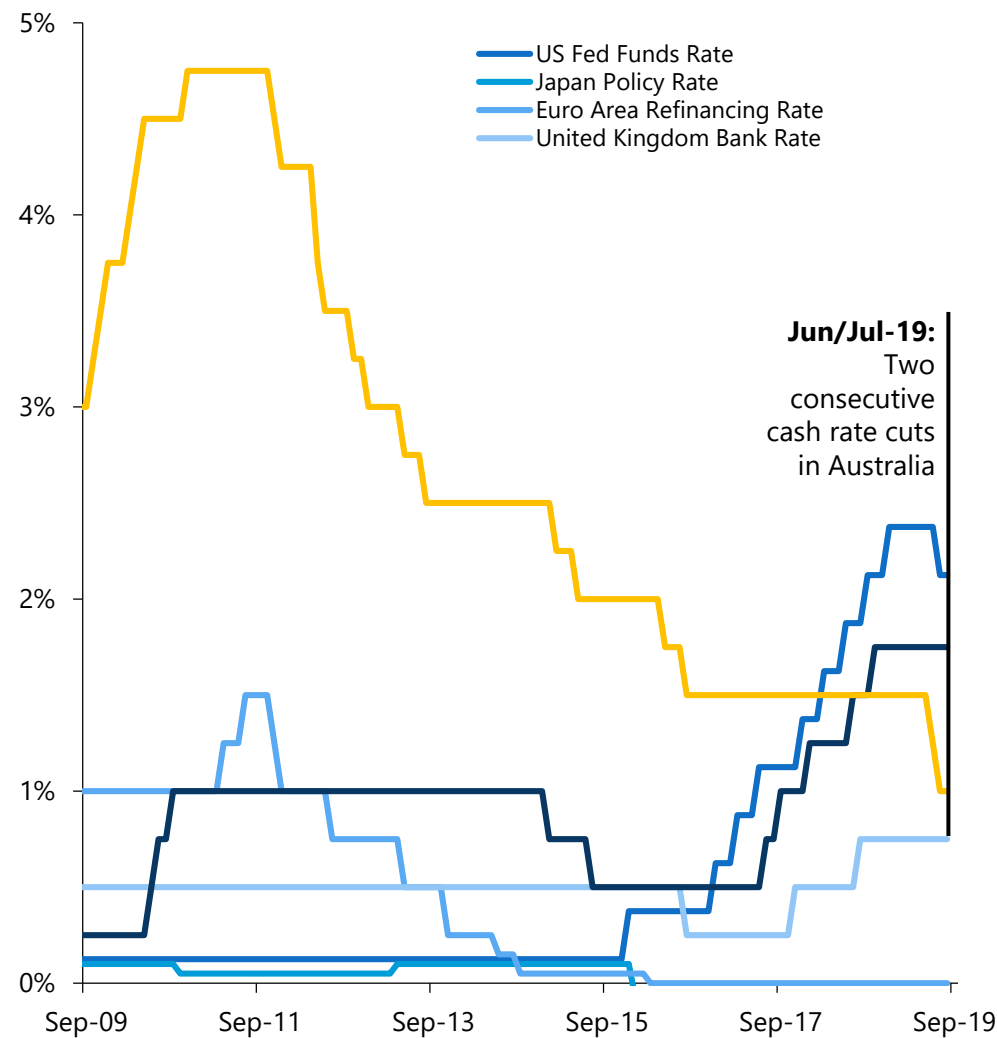
Source: Company data, APRA Monthly Banking Statistics, SURG Analysis

Weak macroeconomic conditions pose a challenging operating environment for banks

Weak housing market has reduced demand for credit ...



... while the historical interest rate differential has reversed

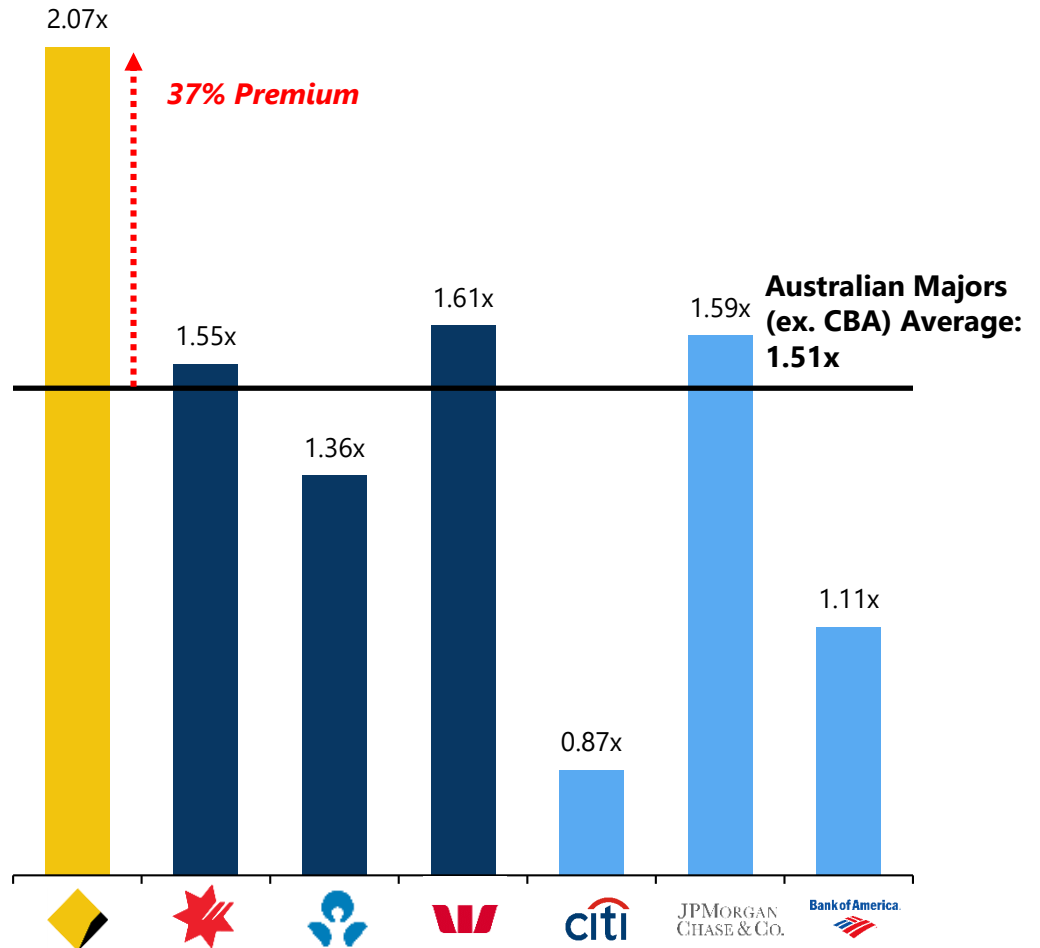
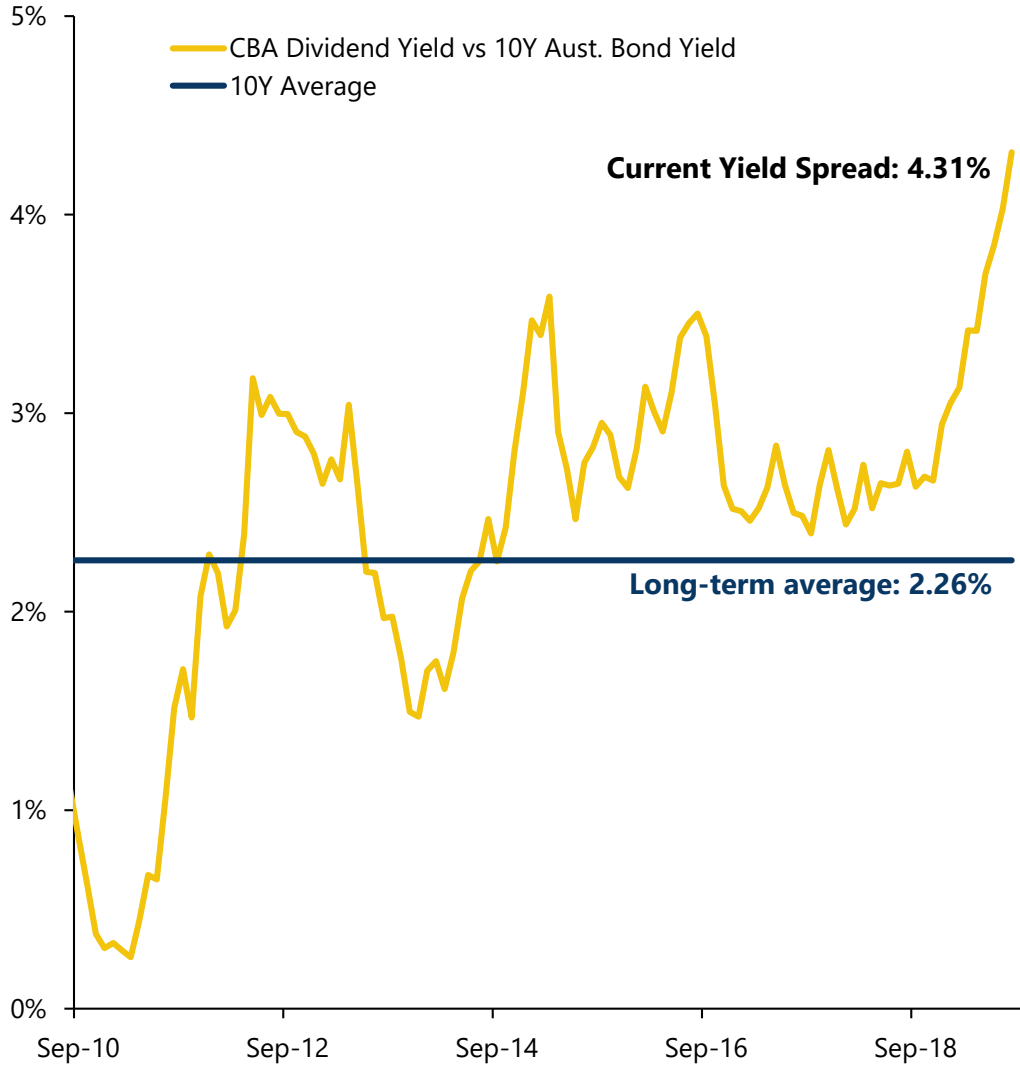


Source: RBA

What is driving CBA's share price?

CBA's dividend yield has risen to record levels ...

... and is trading at a record high valuation for its Price/Book Value



Source: Capital IQ, CIQ estimates

The best of CBA is in the past; it is not worth its price

We issue a **SELL recommendation** with a 12 month price target of **\$69.45**, representing a **15% downside** on the last close of \$81.54 (27/9/2019)



A challenging operating environment will squeeze CBA's **NIM**



Cost-out program overly ambitious



Capital position overestimated, CBA cannot return funds to shareholders

SELL RECOMMENDATION

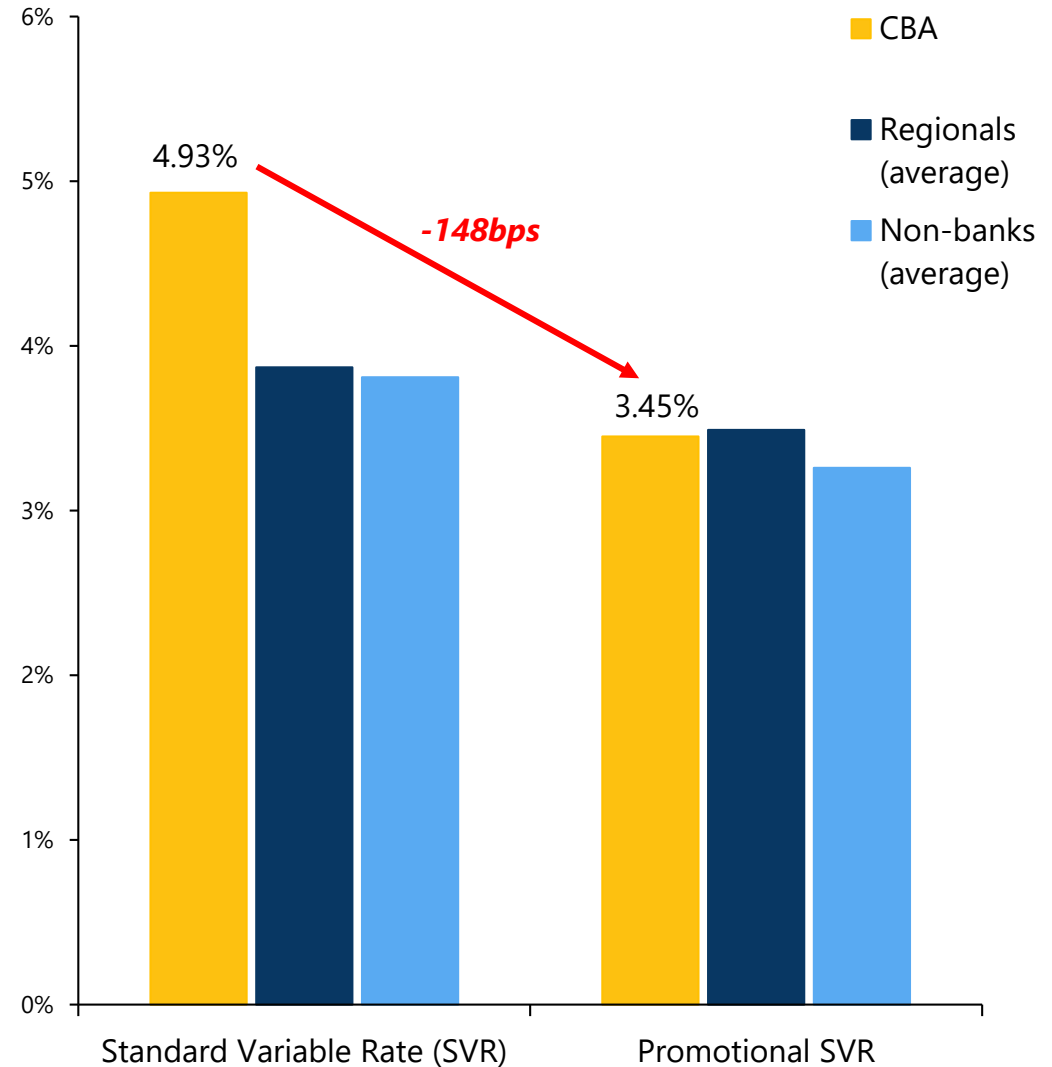
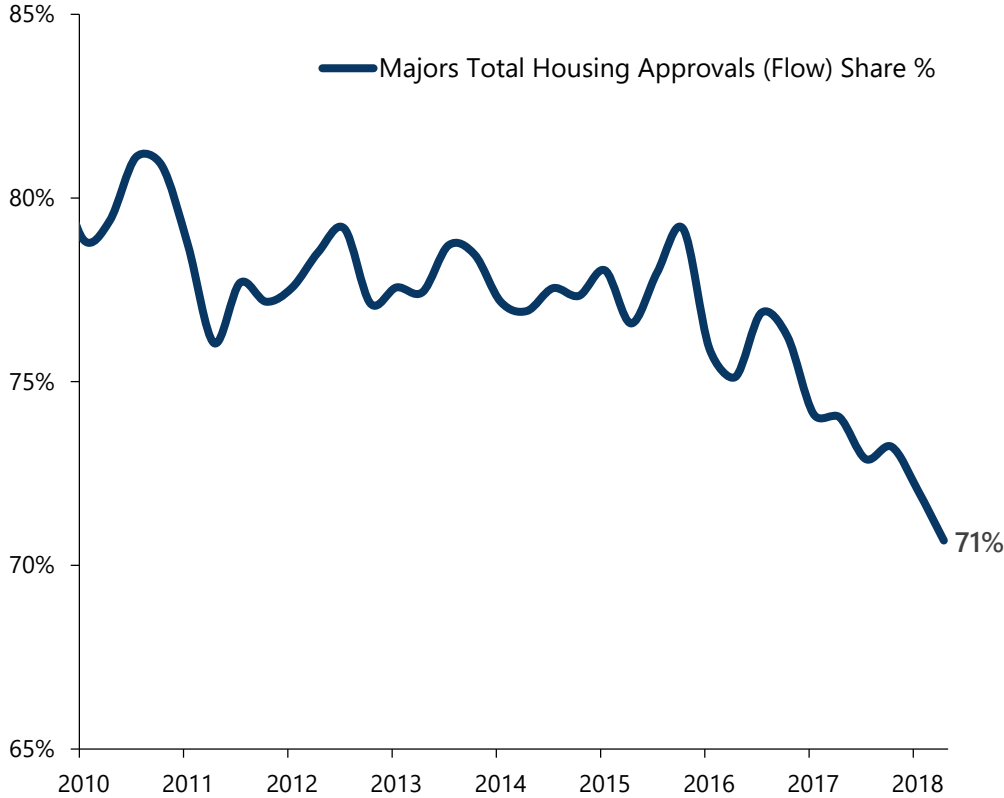


1. NIM Squeeze

Challenging operating environment to squeeze CBA's net interest margin

Competition is intensifying in the mortgage sector as non-banks undercut on price

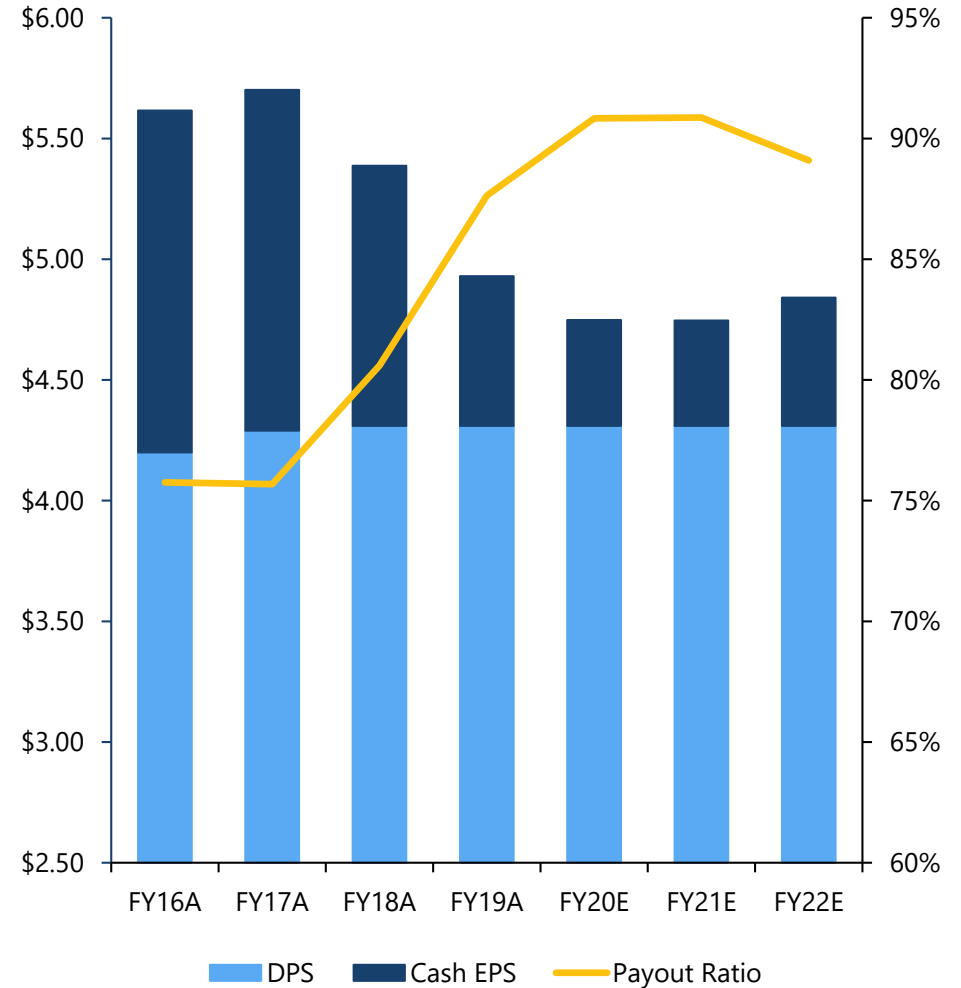
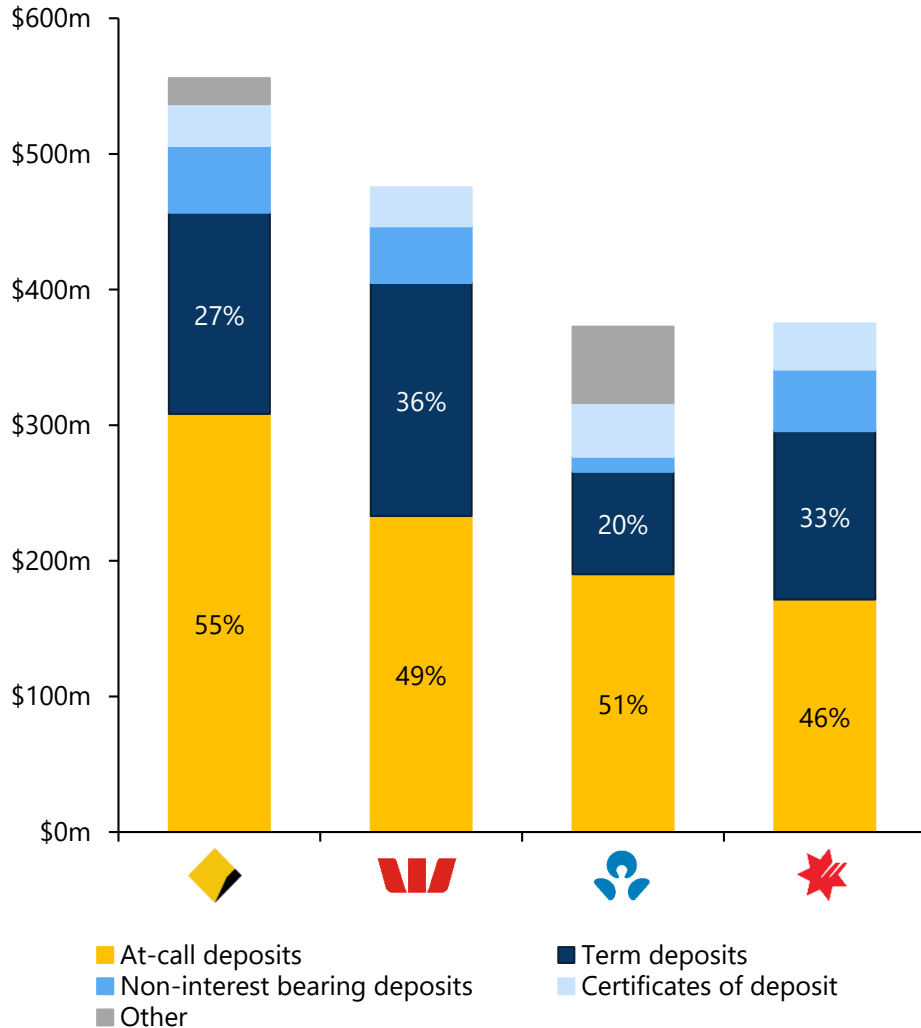
The majors' market share has fallen as non-banks enter the market... ..CBA has aggressively discounted home loans to defend market share



Source: APRA, Company data, SURG analysis

CBA's large, low-cost deposit base is more exposed to falling rates

CBA has the largest proportion of low cost deposits out of the majors... its NIM more vulnerable to low rates, threatening earnings & dividends



Source: RBA, Company data, SURG analysis



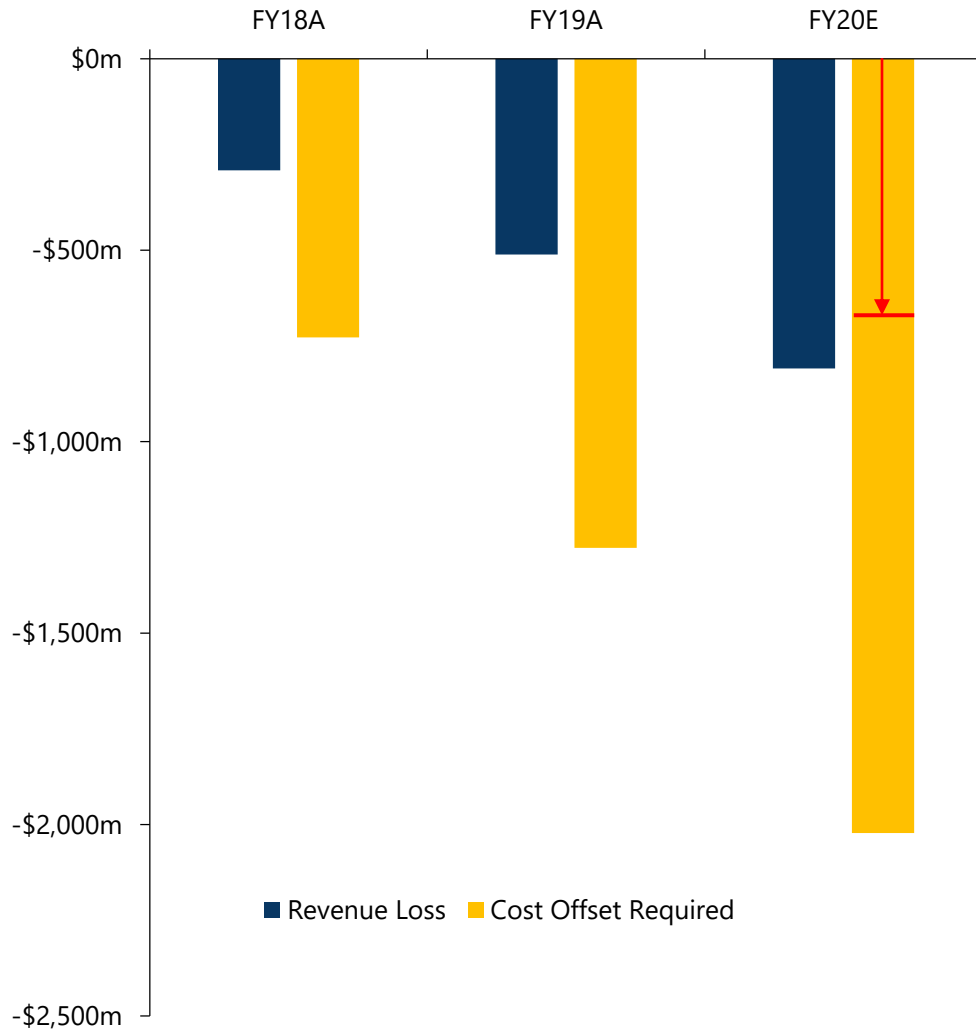
2. Cost-out can't save CBA

Costs don't just disappear

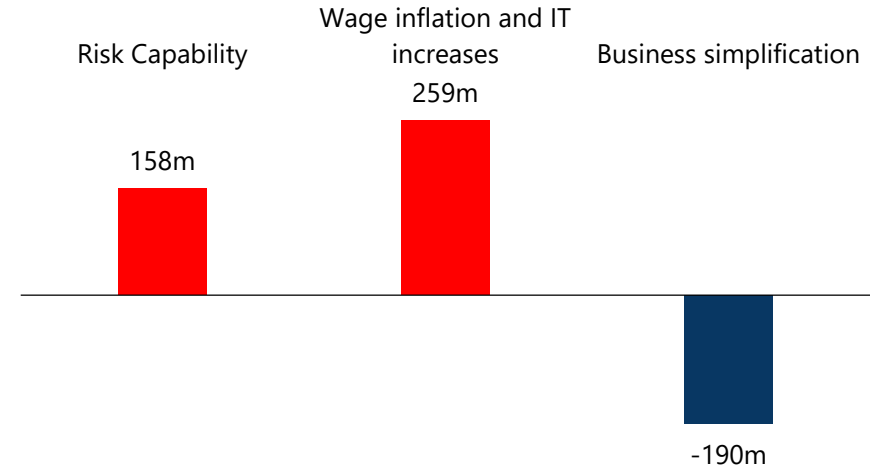
Costs don't just disappear

Costs are easy to add, hard to remove

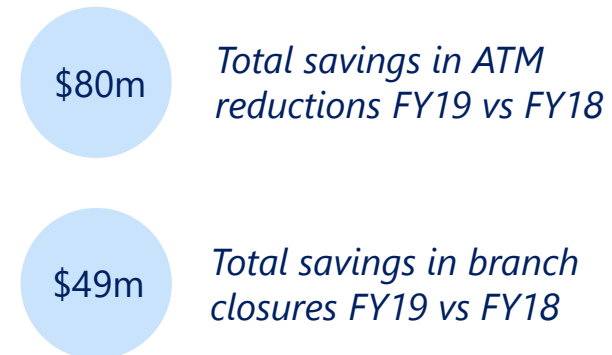
For each 1% fall in revenue, costs must fall by 2.5% ...



... however, CBA's underlying cost base rose at 2.4% YoY



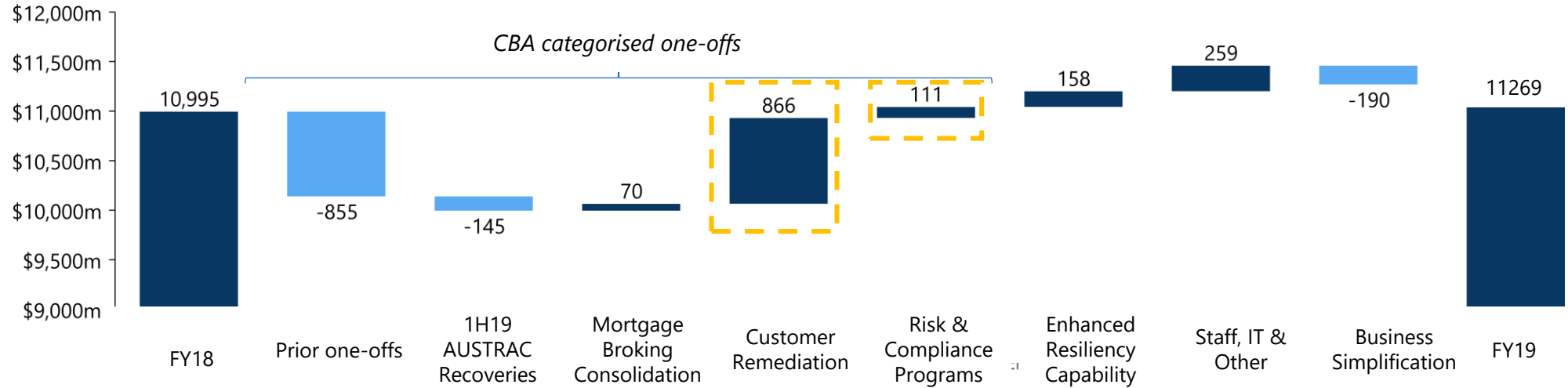
With minimal room to move on physical costs ...



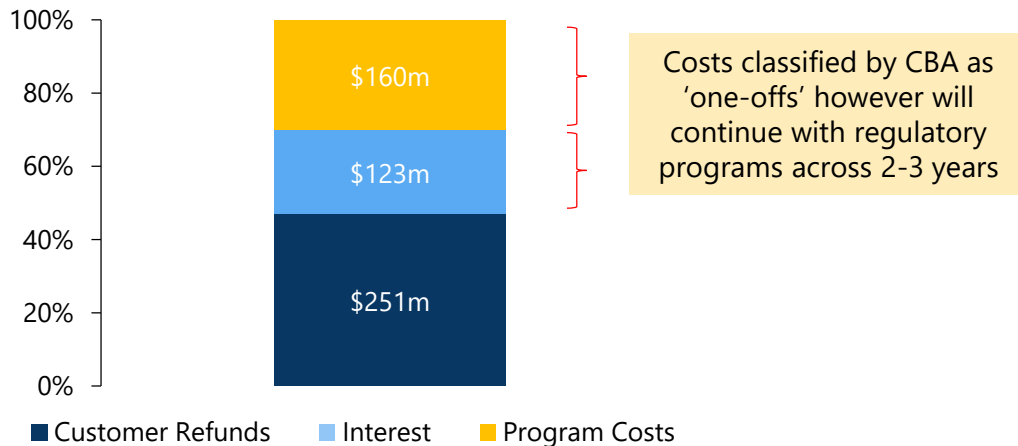
Source: Company data, SURG estimates

One-offs will continue to be sticky

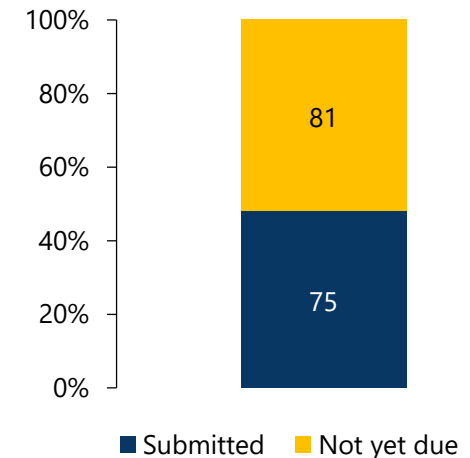
Remediation, risk and compliance costs will remain elevated for 3 years; one-off full-time employee (FTE) increases are sticky



Program costs remain in the cost base... (2H19 view of Customer Remediation)



Remedial Action Plan – still a long way to go



Source: Company Data, SURG Analysis

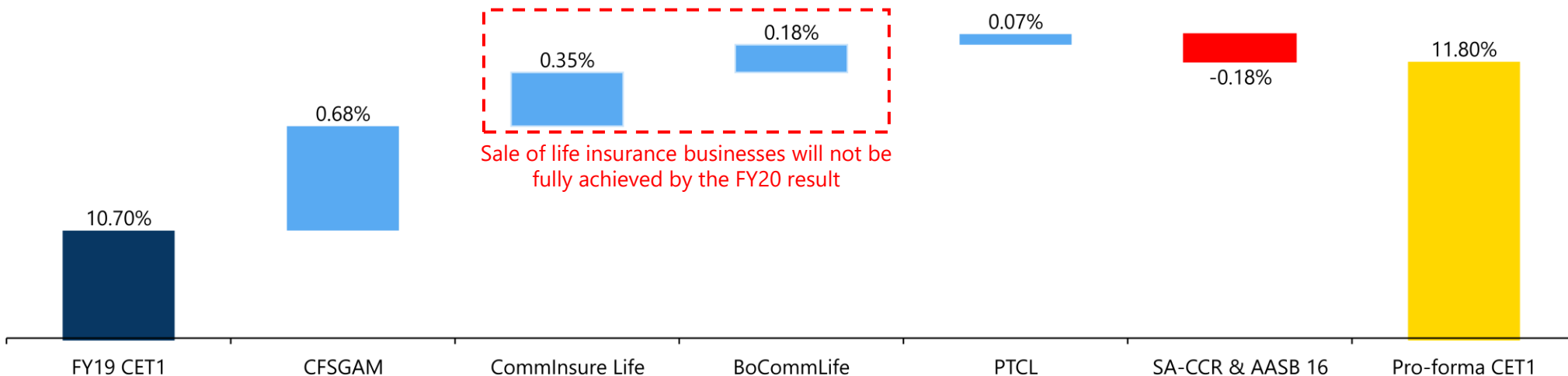


3. Capital Management Initiatives

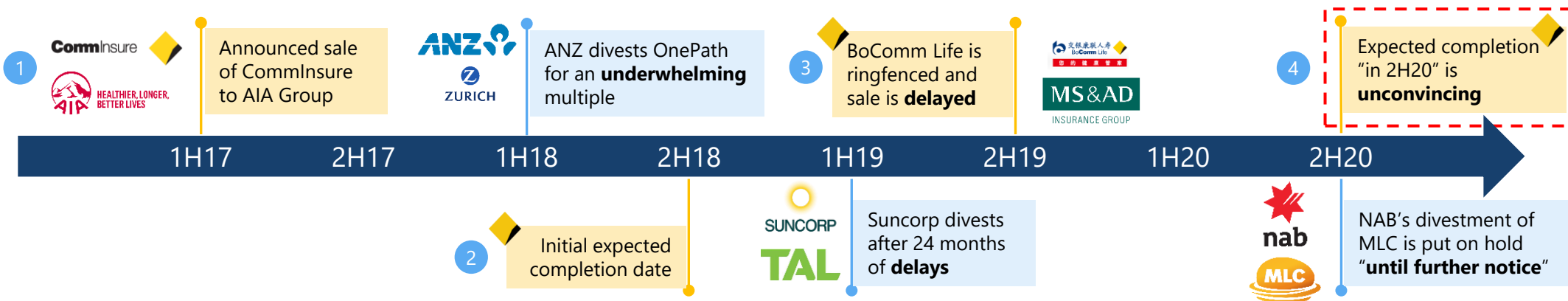
CBA is not as well-capitalised as the market perceives

Transaction risk is significant

Pro-forma capital position is contingent on the success of various transactions ...



... however, divesting a life insurance business in Australia is a complex regulatory task



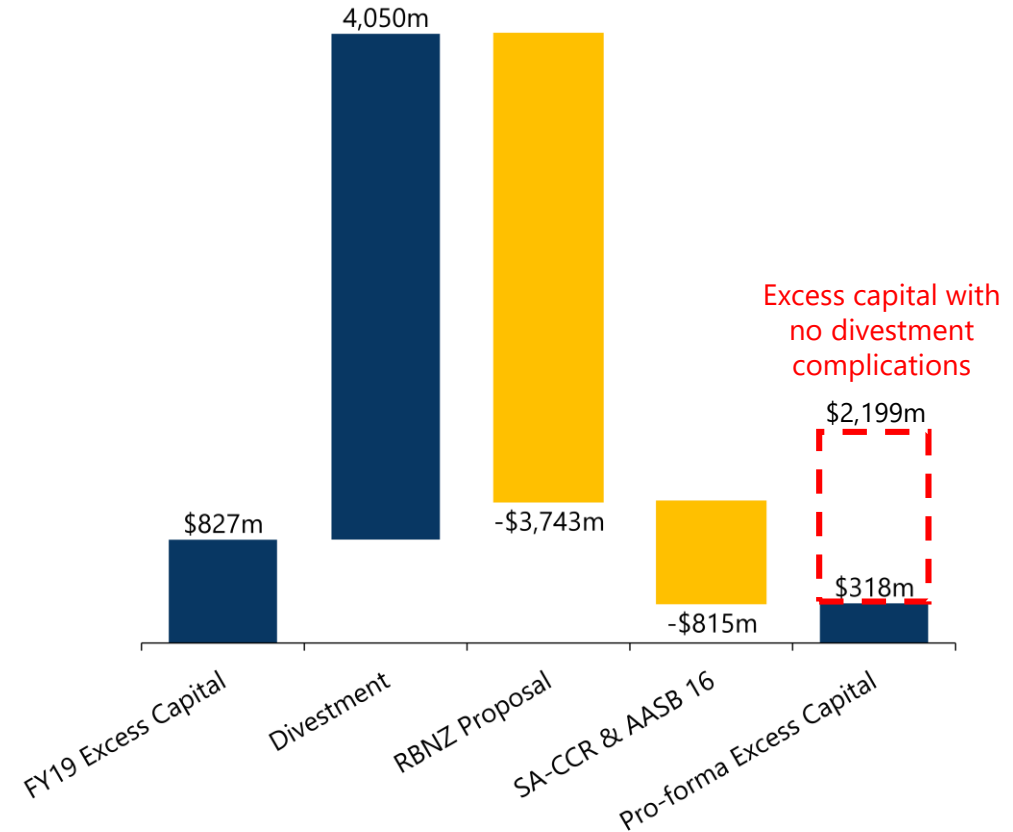
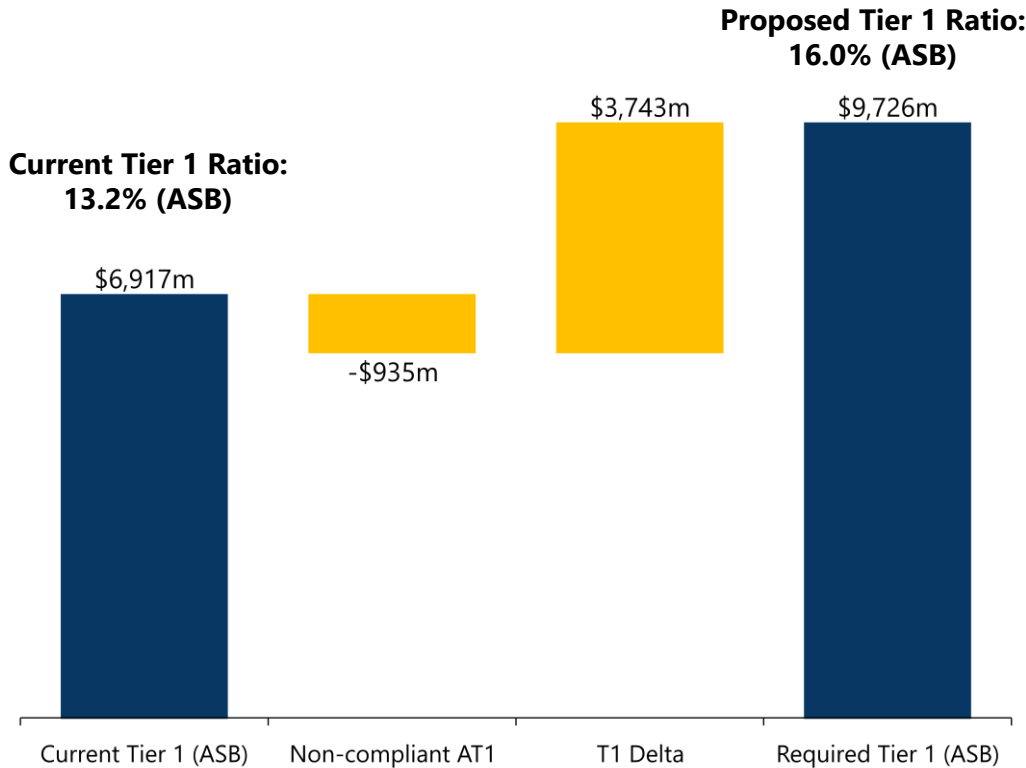
Source: Company data, Capital IQ

RBNZ proposal will have a significant impact on capital management

In light of the RBNZ's Tier 1 Proposal ...

... CBA will be unable to meet capital management expectations

It will take ASB ~4yrs to generate this capital shortfall organically

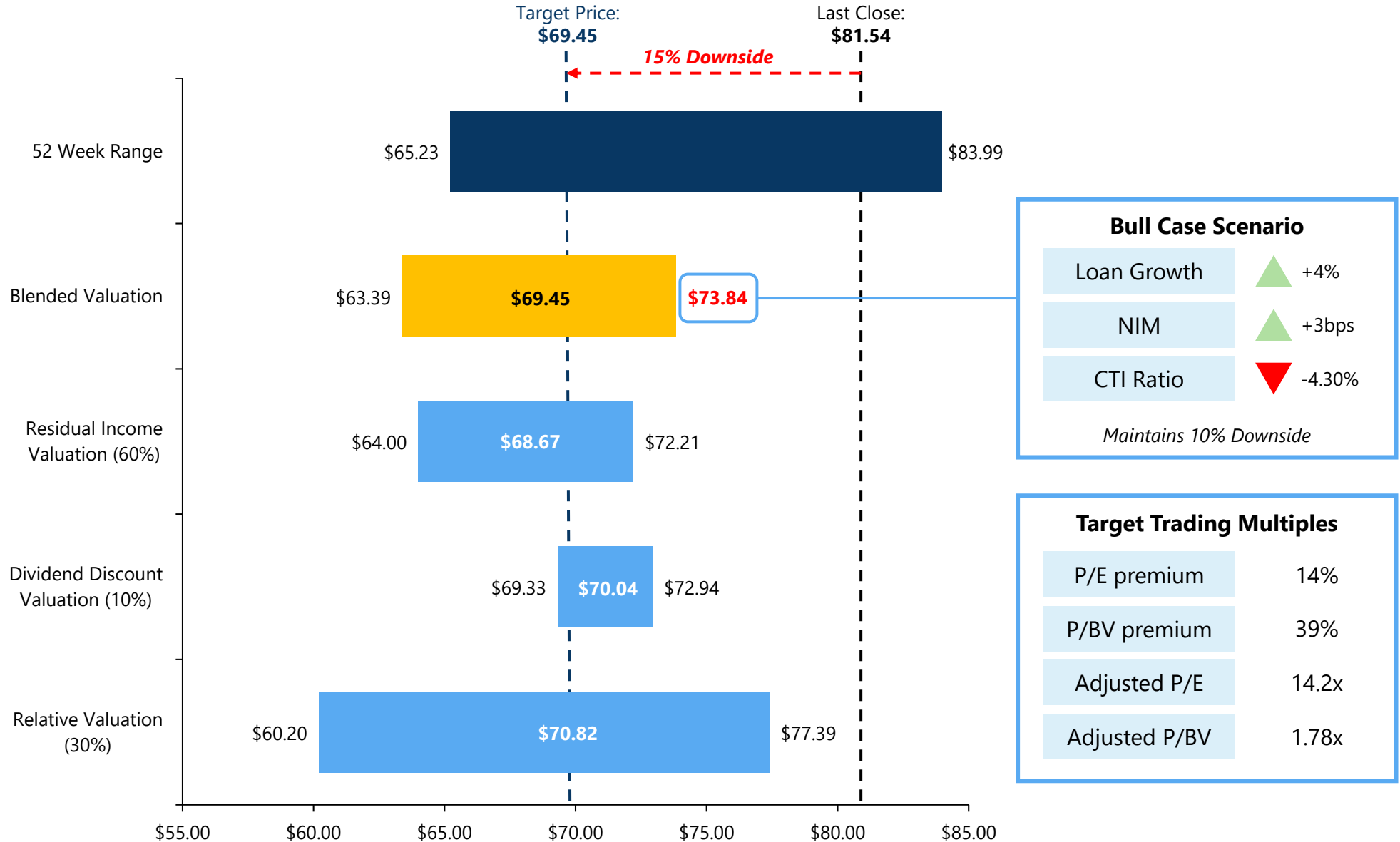


Source: Company data, RBNZ, SURG analysis



Valuation and Investment Risks

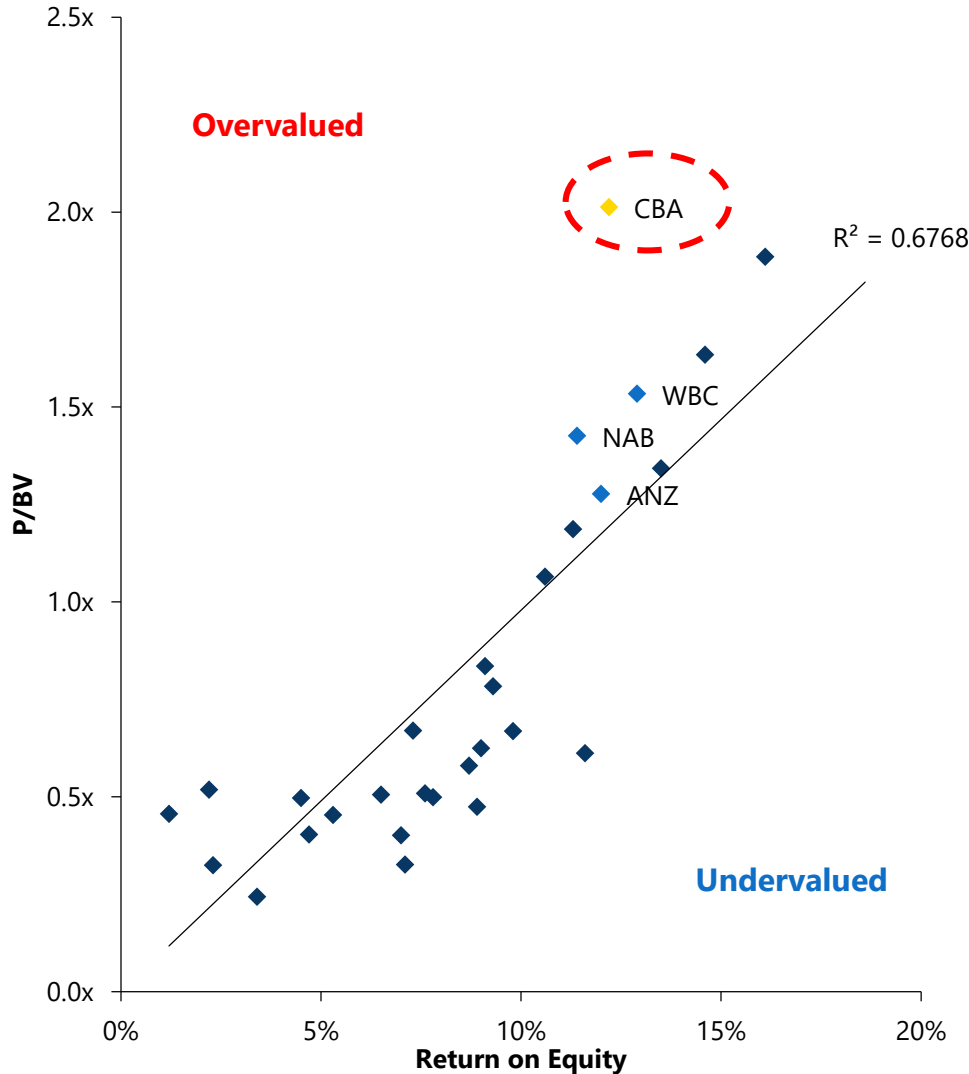
We calculate a target price of \$69.45, a 15% downside to the close of \$81.54



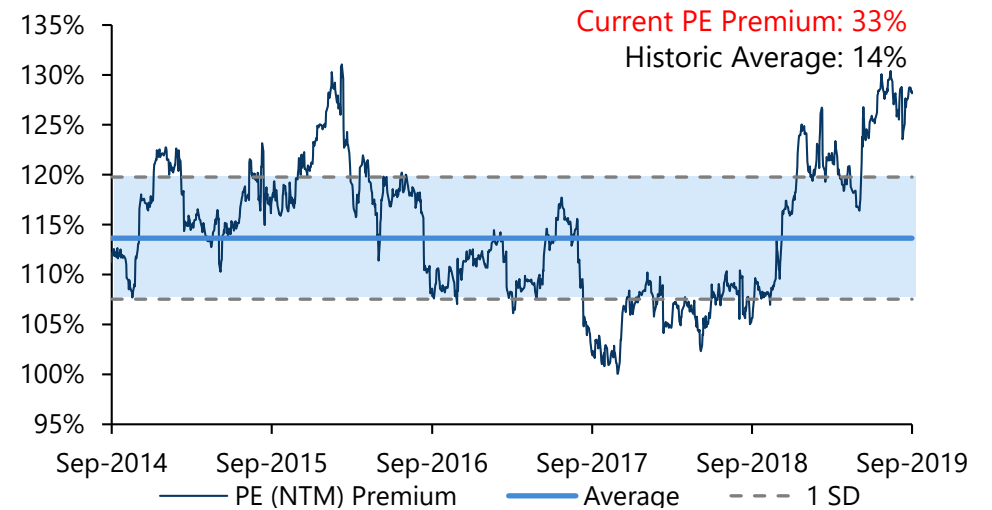
Sources: Company data, Capital IQ, SURG analysis

No comparable global bank is trading at 2x BV

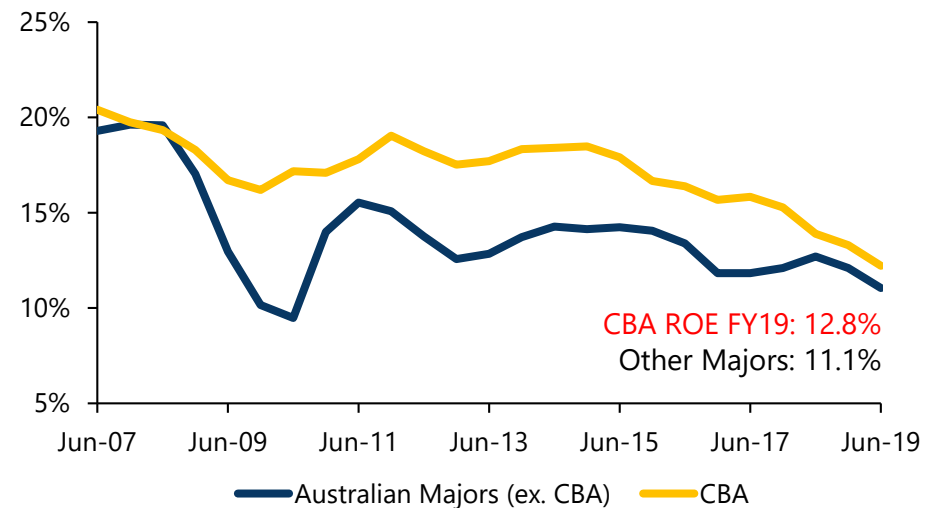
CBA is clearly overvalued compared to global peers...



...and relative to the other three major Australian banks



...even though CBA ROE leadership has declined



Source: Capital IQ, Factset, SURG analysis. Note: P/BV regression global peer set consists of 28 largest developed market banks

Key upside risks to our recommendation

| | | | | | | |
|----------------------|------|-------------------------|---------------------|------|--|---------------------|
| Significance of Risk | High | | | | | |
| | | Housing Upside | Yield Chase | | | |
| Medium | | Cost reductions | Transaction success | | | |
| | | CBA holds off rate cuts | | | | |
| Low | | | | | | |
| | | Low | Medium | High | | |
| | | | | | | Probability of Risk |

We have identified two key risks...

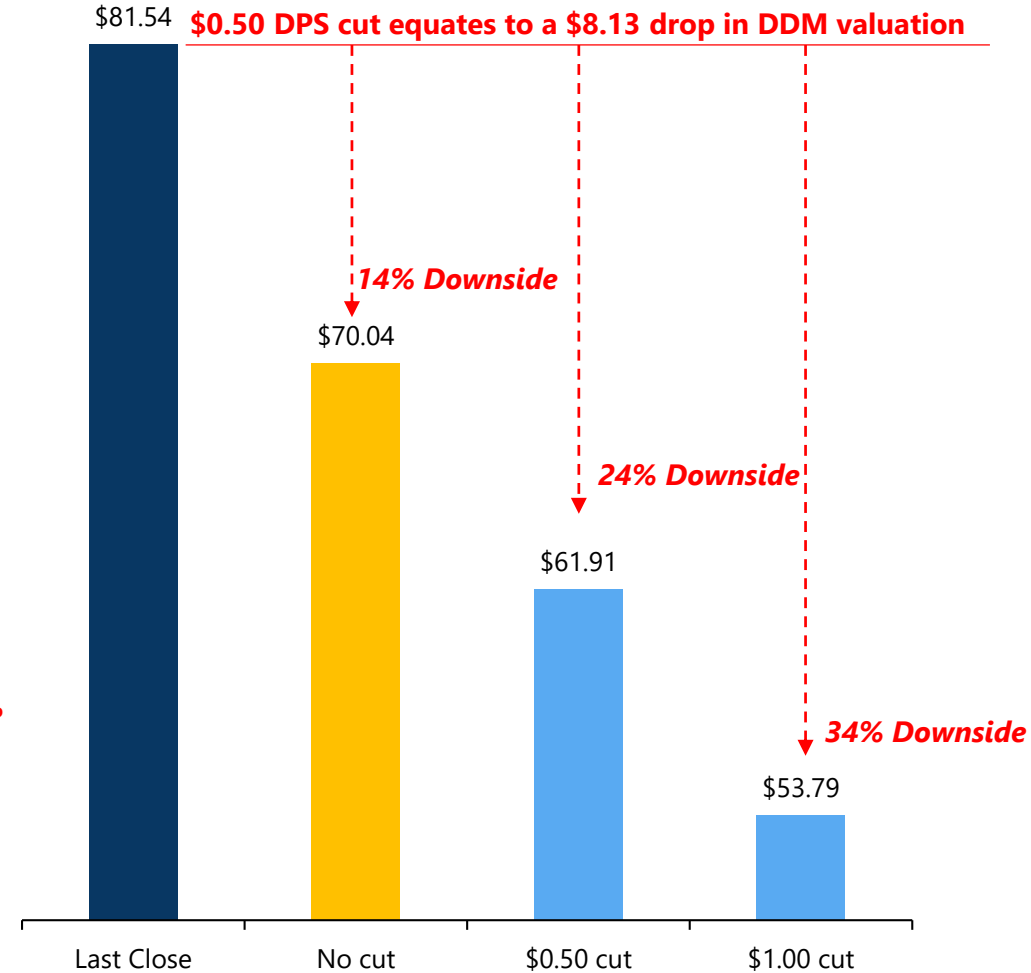
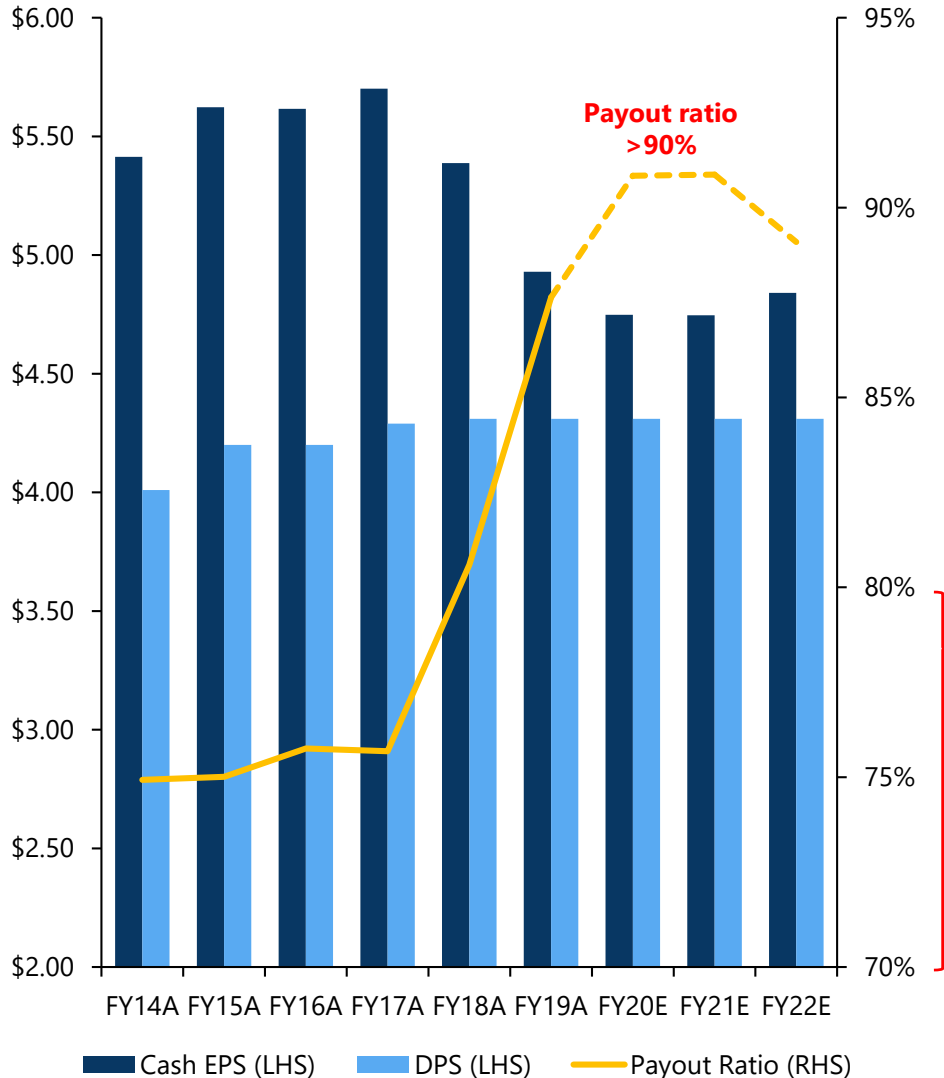
1 **Yield chase:** Low interest rates continue to attract yield-seeking investors and distorts share price

2 **Housing upside:** Recovery in house prices refuel housing credit growth

Yield-seeking investors remain stubborn

We forecast flat dividends but there are signs of weakness ...

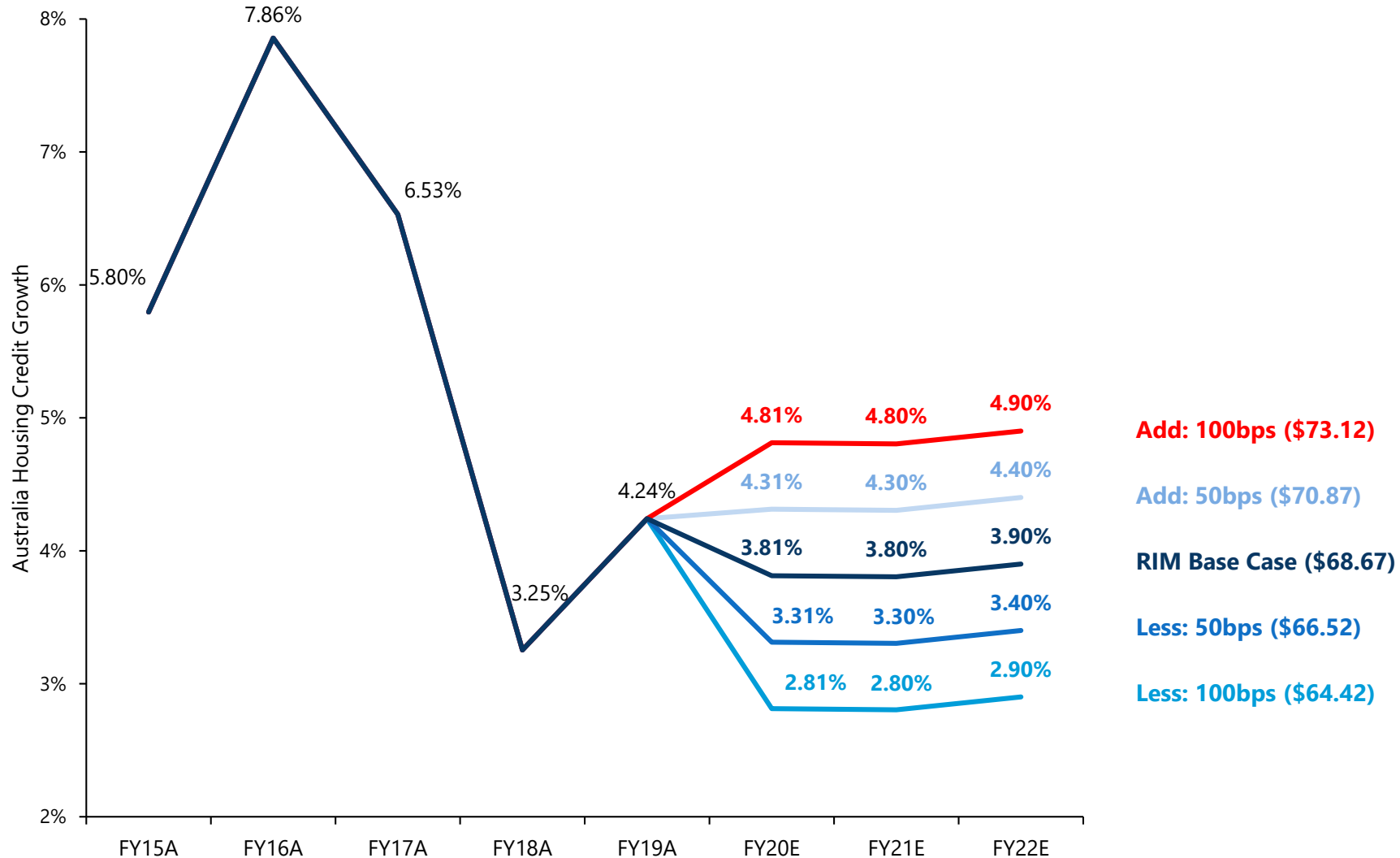
... which will lead to a significant share price reaction



Source: Company data, SURG analysis

Australian housing market recovers faster than expected




We have analysed a variety of housing credit growth trajectories and find our intrinsic valuation remains robust



Source: Capital IQ, SURG analysis

The best of CBA is in the past; not worth its price

What has the market underestimated?

-  **NIM** pressures never seen before
-  **Cost** reductions are overly ambitious
-  **Capital** management initiatives overestimated



Recommendation

SELL

Target Price

\$69.45

15% Downside